



May 18, 2009

Mr. Bruce Tibbetts  
EMC Mechanical Corporation  
1802 Ellen Road  
Richmond, Va. 23230

Dear Bruce:

Please feel free to use our firm as a reference for EMC. We have worked with your firm for 20 years on many projects. In that time we have enjoyed a very good engineer/contractor relationship. A good example is the recent completion of the National Theatre project. This is the historic restoration of a movie house to use as a live performance venue with restaurant/bar/backstage leisure space and meeting rooms. This was a very challenging mechanical project in which the team had to work within the constraints of a historic fabric to produce a modern code compliant facility. Not only was the project completed successfully, but it was recently awarded the GRACRE Project of the Year. We look forward to continuing our successful relationship through many more years and projects.

A handwritten signature in blue ink, appearing to read "John F. Dunlap". The signature is stylized with long, sweeping lines.

John F. Dunlap, P.E., LEED A.P.  
President