



May 8, 2009

Brian Van Benschoten
EMC
P. O. Box 6328
Richmond, VA 23230

RE: EMC Performance on KBS Projects

Dear Brian,

I would like to take this opportunity to express my thanks for a job well done on past projects with KBS as well as on the current project, the new Henrico County High School #1 on Staples Mill Road. It has been a pleasure to work with EMC over the ten years that I have been with KBS and you have consistently completed your work on time and with the highest quality. Additionally, as a general contractor, it is important that a subcontractor is equally strong in other areas including safety, communication, administrative support (especially submittals and operation/maintenance manuals) and collaboration with the team (owner, designer and other trades). EMC performs extremely well in these areas as well helping to ensure success in all areas on all projects.

Thank you again for your efforts and I look forward to another ten years and beyond of a successful KBS – EMC relationship.

Sincerely,
KBS, Inc.

A handwritten signature in black ink, appearing to read 'S. Stocks', with a long horizontal flourish extending to the right.

Samuel N. Stocks
Vice President / Senior Project Manager