



May 11, 2009

Brian Van Benschoten  
EMC  
P.O. Box 6328  
Richmond, VA 23230

Dear Mr. Van Benschoten:

NORESKO is pleased to offer this letter of recommendation for EMC. Based on our past experience with your company at University of Mary Washington we know that EMC is capable of delivering complex projects in demanding environments with quality and timeliness. EMC worked through a phased dining facility project by keeping open communication, providing good supervision, and working with our team and the facility user on a daily basis.

We would recommend EMC for any project. Your cooperative team approach and professional staff make EMC a preferred mechanical contractor in the Richmond area. If you require any additional information on your performance on this project or you wish to speak to us directly, please feel free to do so.

Best regards,

A handwritten signature in black ink, appearing to read "Carl P. Haas".

Carl P. Haas  
Manager - Construction